

**Declaration by the representatives of the Management Board of the  
European Boarder and Coast Guard Agency**

I, P.B. Hulsbosch, the undersigned, in my function as alternate member of the Management Board of the European Boarder and Coast Guard Agency<sup>1</sup>, representing The Netherlands, Royal Netherlands Marechaussee, hereby undertake to:

- Make all reasonable efforts to ensure an impartial and objective performance of my duties as *alternate member* of the Management Board;
- In line with the definition set out in the Rules of Procedure of the Management Board, I declare that I have the following interests:

Professional interests

*Not applicable*

Financial interests

*Not applicable*

Personal interests

*Not applicable*

Other interests

*Not applicable*

<sup>1</sup>Article 13(2) of the Rules of Procedure of the Management Board defines a conflict of interest as an actual or potential incompatibility between the duties of a Management Board member and alternate and personal interests which could impair, directly or indirectly, professional independence in the performance of the duties for the Management Board. Personal interests may, in particular, include a private or a family relationship, professional affiliations (including additional employment, appointments or former as well as envisaged employments), or influence through a third party.

- Certify that the information provided in this declaration is correct and complete, and that I will immediately notify any relevant change to the Secretariat of the Management Board;
- Respect the confidential nature of the opinions expressed by other representatives of the Management Board, whether orally or in written form.

I agree that this declaration will be entered in a register maintained by the Secretariat of the Management Board of the European Border and Coast Guard Agency and will be published on its website.

Done in The Hague, on 22 December 2022

[signed]

Signature